




Golden
LEAF
FOUNDATION

Finance Committee
June 4, 2026

Finance Committee Agenda

- Approve Minutes of April 2026 Meeting
 - Review April 2026 Financial Results/Presentation
 - FY2027 Budget Approval
 - Community Bank CD Program annual update
- 

Statements of Position

	<u>April 30, 2026</u>	<u>June 30, 2025</u>	<u>\$ Variance</u>
Assets			
Cash and cash equivalents	\$ 4,534,954	\$ 869,284	\$ 3,665,670
Investments	1,646,091,437	1,507,039,668	139,051,769
Investments - Coronavirus Relief	2,008,862	16,790,707	(14,781,845)
Accounts & notes receivable	1,935,135	2,606,132	(670,997)
Prepaid items	104,767	162,191	(57,424)
Fixed assets:			
Land	900,256	900,256	-
Land improvements	3,650	3,650	-
Buildings	3,370,223	3,361,426	8,797
Equipment	173,328	156,658	16,670
Furniture and fixtures	159,824	159,824	-
	<u>4,607,281</u>	<u>4,581,815</u>	<u>25,466</u>
Accumulated depreciation	(1,812,833)	(1,713,755)	(99,078)
Net fixed assets	<u>2,794,448</u>	<u>2,868,060</u>	<u>(73,612)</u>
Total assets	<u>\$ 1,657,469,603</u>	<u>\$ 1,530,336,042</u>	<u>\$ 127,133,561</u>
Liabilities			
Accounts payable & accrued liabilities	\$ 240,027	\$ 248,223	\$ (8,196)
Grants payable	182,717,842	199,611,186	(16,893,344)
Total liabilities	<u>182,957,869</u>	<u>199,859,409</u>	<u>(16,901,540)</u>
Net position			
Invested in capital assets	2,794,448	2,868,060	(73,612)
Restricted for flood mitigation	466,138	208,733	257,405
Restricted for shell building	-	2,782,418	(2,782,418)
Restricted for disaster recovery projects	107,628	1,361,460	(1,253,832)
Unassigned/unrestricted	1,471,143,520	1,323,255,962	147,887,558
Net position	<u>1,474,511,734</u>	<u>1,330,476,633</u>	<u>144,035,102</u>
Total liabilities and net position	<u>\$ 1,657,469,603</u>	<u>\$ 1,530,336,042</u>	<u>\$ 127,133,562</u>

Cash and Cash Equivalents

	<u>YTD FY 2026</u>
Transfers from investments	\$ 64,015,000
Grant returns/receivable payments	939,103
Grant payments	(57,692,694)
Grant payments – Food Distribution Assistance	(654,481)
State reimbursement for FDAP	1,063,416
Administrative / other	<u>(4,004,674)</u>
Total change in cash and cash equivalents	\$ <u>3,665,670</u>

Investments

	<u>YTD FY 2026</u>
Investment income (loss)	\$ 179,180,772
Return of funds to State (Shell Bldg)	(1,114,003)
Receipt of MSA Payment	25,000,000
Transfers to operating cash	<u>(64,015,000)</u>
Total change in investments	<u>\$ 139,051,769</u>

Grants Payable

		<u>YTD FY 2026</u>
Awards	\$	52,771,553
Payments		(57,692,694)
Rescissions		<u>(11,972,203)</u>
Total change in grants payable	\$	<u>(16,893,344)</u>

Statements of Activities

For the Ten Months Ended April 30, 2026 and 2025

	<u>2026</u>	<u>2025</u>	<u>\$ Variance</u>
Revenues:			
Investment income (loss)	\$ 179,223,499	\$ 72,303,726	\$ 106,919,773
State appropriation - MSA	25,000,000	25,000,000	-
State appropriation - Helene	-	50,000,000	(50,000,000)
State appropriation - FDAP	756,138	6,470,864	(5,714,726)
Investment income - Coronavirus Relief	218,155	620,677	(402,522)
Total revenues	<u>205,197,792</u>	<u>154,395,267</u>	<u>50,802,524</u>
Expenses:			
Grant awards (net of rescissions/returns)	40,203,878	132,977,019	92,773,140
Grant expenditures - FDAP	654,481	6,256,845	5,602,364
Administrative costs	3,937,522	3,876,989	(60,533)
Depreciation expense	99,078	96,694	(2,384)
Administrative costs - FDAP	101,658	214,019	112,361
Administrative costs - Shell Bldg	-	1,804	1,804
Line of Credit expense	54,600	59,713	5,113
Funds returned to State and RRLP	16,114,003	-	(16,114,003)
Unrelated business income tax	(2,529)	839	3,368
Total expenses	<u>61,162,691</u>	<u>143,483,922</u>	<u>82,321,231</u>
Excess of revenues over expenses	144,035,101	10,911,345	133,123,756
Net position, at beginning of period	1,330,476,633	1,161,301,560	169,175,073
Net position, at end of period	<u>\$ 1,474,511,734</u>	<u>\$ 1,172,212,905</u>	<u>\$ 302,298,829</u>

Investment Income

		<u>YTD FY 2026</u>
Dividends / interest income	\$	18,584,867
Realized gain (loss)		60,428,631
Management fees		(2,103,015)
Unrealized gain (loss)		102,268,539
Other miscellaneous investment income		<u>44,477</u>
Total investment income (loss)	\$	<u>179,223,499</u>
Interest income on Investments – Coronavirus Relief Account	\$	<u>218,155</u>

Line of Credit Expenses

No draws through April 30, 2026

Total FY2026 Budget = \$80,000

	<u>YTD FY 2026</u>
Origination expenses – bank (3-year term)	\$ 17,500
Origination – bank legal expenses	14,045
Line of credit unused fees	23,042
Interest expense from testing	<u>13</u>
Total line of credit expenses	<u>\$ 54,600</u>

Budget Report

For the Ten Months Ended April 30, 2026

	Actual	Budget	Favorable (Unfavorable)	Total FY26 Budget
Administrative Budget				
Board of Director Expenses	\$ 59,859	\$ 69,228	\$ 9,369	\$ 78,474
Depreciation Expense	99,078	100,000	922	120,000
Insurance	32,509	35,468	2,959	42,886
Miscellaneous and Bank Charges	1,985	5,000	3,015	6,000
Occupancy Expenses	82,315	83,423	1,108	99,309
Office Operations Expenses	28,929	33,460	4,531	40,156
Personnel Expenses	3,120,772	3,307,253	186,481	3,966,374
Professional Fees	436,856	478,610	41,754	674,805
Technology	174,296	191,010	16,714	224,208
Total Expenditures	\$ 4,036,600	\$ 4,303,452	\$ 266,852 6.2%	\$ 5,252,212
Capital Budget				
Computers & Equipment	\$ 8,670	\$ 10,050	\$ 1,380	\$ 10,050
Buildings	8,797	73,500	64,703	73,500
Furniture & Office Equipment	7,999	8,000	1	8,000
Total	\$ 25,466	\$ 91,550	\$ 66,083	\$ 91,550

FY2027 Budget Development

Golden LEAF's budget is developed based on 4.35% of the rolling three-year average of net assets plus \$17.5 million from the annual appropriation of MSA funds.

- The 4.35% of rolling three-year average of net assets is established as the distribution policy that is included in the Investment Policy Statement (IPS).
- The Board has directed staff to utilize \$17.5 million of the \$25 million in MSA funds for its annual budget.

Administrative and capital budget needs are carefully considered each year during the budgeting process, ensuring these items are the best use of the Foundation's resources. Administrative expense ratios are compared to the Foundation's peers during the budgeting process.

The overall Programs budget is based on the calculation above, less administrative, capital, and the line of credit budget.

Proposed FY2027 Administrative/Capital Budget

	Budget FY2026	Forecast FY2026	Proposed Budget FY2027	FY26 Forecast vs FY27 Budget	FY26 Budget vs FY27 Budget
Administrative Budget					
Board of Director Expenses	\$ 78,474	\$ 68,609	\$ 74,270	\$ 5,661	\$ (4,204)
Depreciation Expense	120,000	119,157	128,400	9,243	8,400
Insurance	42,886	40,116	44,956	4,840	2,070
Miscellaneous & Bank Charges	6,000	2,584	4,800	2,216	(1,200)
Occupancy Expenses	99,309	100,412	149,906	49,494	50,597
Office Operations Expenses	40,156	35,621	38,156	2,535	(2,000)
Personnel Expenses	3,991,374	3,869,947	4,123,053	253,106	131,679
Professional Fees	674,805	648,721	721,396	72,675	46,591
Technology	199,208	213,296	266,848	53,552	67,640
Total Admin Budget	\$ 5,252,212	\$ 5,098,463	\$ 5,551,785	\$ 453,322	\$ 299,573
Capital Budget					
Computers & Equipment	\$ 10,050	\$ 8,670	\$ 22,600	\$ 13,930	\$ 12,550
Buildings	73,500	73,797	-	(73,797)	(73,500)
Furniture & Office Equip	8,000	7,999	14,000	6,001	6,000
Total Capital Budget	\$ 91,550	\$ 90,466	\$ 36,600	\$ (90,466)	\$ (54,950)
Total Admin/Cap Budget	\$ 5,343,762	\$ 5,188,929	\$ 5,588,385	\$ 399,456	\$ 244,623
% increase				7.7%	4.6%

Administrative Expense Comparison

	Source	Total Assets (in millions)	Administrative Expenses as a % of		
			Grants Awarded	Net Assets	Total Assets
The Golden L.E.A.F., Inc.	Prelim FY27 Budget	\$ 1,657	8.70%	0.38%	0.34%
The Duke Endowment	Form 990-PF (12/31/24)	\$ 5,020	10.08%	0.51%	0.50%
Dogwood Health Trust	Form 990-PF (12/31/24)	\$ 2,010	11.28%	0.94%	0.89%
New Hanover Community Endow	Form 990 (12/31/24)	\$ 1,548	5.07%	0.20%	0.20%
Leon Levine Foundation	Form 990-PF (6/30/24)	\$ 1,105	12.68%	0.52%	0.48%
Burroughs Wellcome Fund	Form 990-PF (8/31/24)	\$ 848	29.83%	1.26%	1.11%
Kenan Charitable Trust	Form 990-PF (6/30/24)	\$ 843	16.46%	0.62%	0.62%
Kate B. Reynolds Charitable Trust	Form 990-PF (8/31/24)	\$ 635	29.91%	1.03%	1.03%

Note: Golden LEAF Balances as of 4/30/2026

Note: Unless otherwise noted, information for peers is derived from most recent Forms 990 and 990-PF available on Propublica.org

FY2026 Budget & Forecast with Proposed FY2027 Budget

	FY 2026	FY 2026	FY 2027
Budget Sources:			
MSA Payment (Appropriated)	\$ 25,000,000	\$ 25,000,000	\$ 25,000,000
State Appropriated Programs	4,824,034	6,310,433	573,765
Budget Carryforward*	-	-	60,000,000
Investment Corpus	46,873,762	42,459,550	51,800,571
Total Budget Sources	\$ 76,697,796	\$ 73,769,983	\$ 137,374,336
Administration/Capital	\$ 5,343,762	\$ 5,188,930	\$ 5,588,385
Interest Expense and Fees (LOC)	80,000	60,000	40,000
Investment in Corpus	7,500,000	7,500,000	7,500,000
Grants/Programs:			
Open Grants Program	8,000,000	8,698,477	8,500,000
Economic Catalyst	10,000,000	9,147,975	10,000,000
Community Based Grantsmaking	11,000,000	9,959,051	-
Site Program	6,000,000	3,881,594	15,000,000
Scholarships	7,000,000	6,121,705	7,500,000
Other Initiatives:			
SPARC Projects	3,000,000	2,000,000	3,000,000
NG Ag Leads Implementation	4,500,000	3,037,450	4,500,000
Golden LEAF Schools Follow On	450,000	-	450,000
Healthcare Leverage	7,000,000	4,000,000	7,000,000
Hurricane Helene Relief	2,000,000	2,000,000	2,000,000
Other	-	5,864,368	5,722,186
Other Carryforward*	-	-	60,000,000
State Appropriated Programs	4,824,034	6,310,433	573,765
Total Grants	63,774,034	61,021,053	124,245,951
Total Budget	\$ 76,697,796	\$ 73,769,983	\$ 137,374,336
% of Net Assets - Budget from Corpus	4.35%	3.94%	4.35%
Admin/Capital as % of Total Grants Budget**	8.44%	8.50%	4.50%
Admin/Cap + Int Exp as % of Total Grants Budget*:	8.57%	8.60%	4.53%

Note: Total MSA Payment of \$25 million is invested in the corpus, with \$17.5 million being directed to the Programs Budget.

\$77.4 mil w/out CF

*Carryforward from FY25
 **Excludes FDAP
 ***Forecasted amounts are estimated – subject to change

8.70% w/out CF
 8.76% w/out CF

Proposed FY2027 Budget

Recommendation:

Motion to recommend that the Board approve the FY2027 budget for administrative expenses, capital expenses, and line of credit expenses, and the FY2027 budget for programs.

Community Banking CD Program - annual update

Established to provide deposits to communities throughout North Carolina via CD accounts at up to 10 community banks in amounts up to the FDIC insurance limit, with the following eligibility criteria:

- Community bank that does substantial business in Tier 1 or Tier 2 counties in NC
- Total assets less than two billion dollars

Community Bank	Headquarters	GLF CD \$ (appx.)	Total Assets at 12/31/25	Note:
Farmers & Merchants Bank	Salisbury, NC	\$235,000	\$966 million	
First Federal Bank	Dunn, NC	\$225,000	\$272 million	
LifeStore Bank	West Jefferson, NC	\$234,000	\$497 million	
Lumbee Guaranty Bank	Pembroke, NC	\$235,000	\$561 million	
Morganton Savings Bank	Morganton, NC	\$234,000	\$107 million	
Nantahala Bank	Franklin, NC	\$245,000	\$280 million	
Peoples Bank	Newton, NC	\$245,000	\$1.701 billion	
Providence Bank	Rocky Mount, NC	\$236,000	\$1.405 billion	
Uwharrie Bank	Albemarle, NC	\$253,000	\$1.194 billion	

Note: Golden LEAF also holds a \$229,000 CD account with M&F Bank in Durham, NC (not part of the Community Banking CD Program)